

Financial Summary

PES Global Group Investment Overview

\$2-3M**\$35-70M****25%****7-10x**

Current Revenue

Year 3 Target

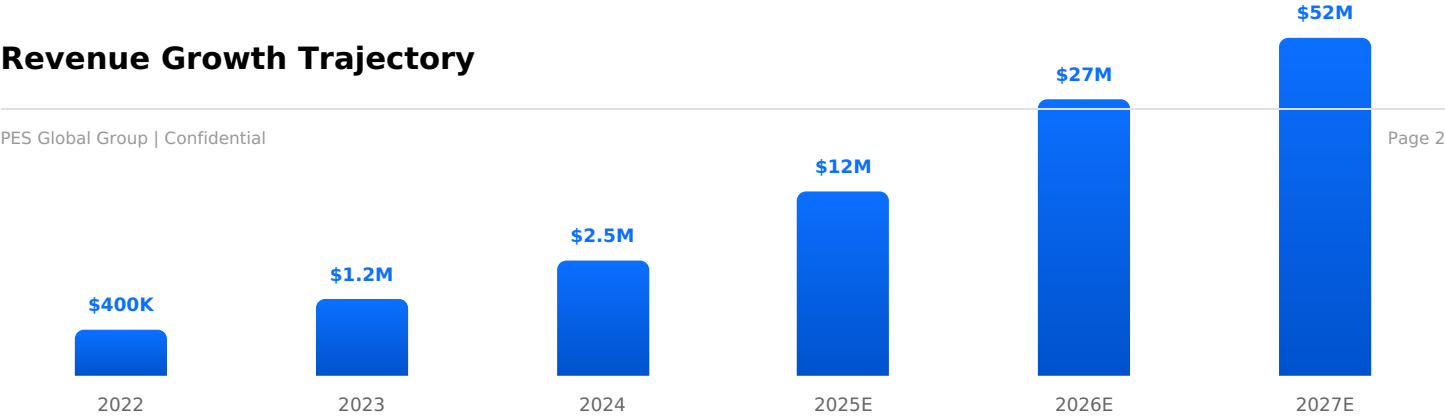
Gross Margin Exit Multiple Target

01 Executive Financial Summary



Revenue Growth Trajectory

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Key Financial Metrics

Gross Margin

25%

02 Revenue Model & Unit Economics

Revenue Streams

PES Supply

Primary: Distribution & Project Sales (25% GM)

Portlandia Logistics

Freight Brokerage (70% Commission)

Big Sky Dynamics

SaaS Licensing (\$3K/mo MRR)

PowerLink Network

Lead Generation (100K+ Contractors)

Unit Economics

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| Metric | Value |
|-----------------------------|--------------------|
| Average Project Size | \$25,000-\$150,000 |
| Gross Margin (Distribution) | 25% |
| Freight Commission | 70% |
| MSP Margin | 1,100% |
| Email Open Rate | 75%+ |

03 Cost Structure & Operational Efficiency

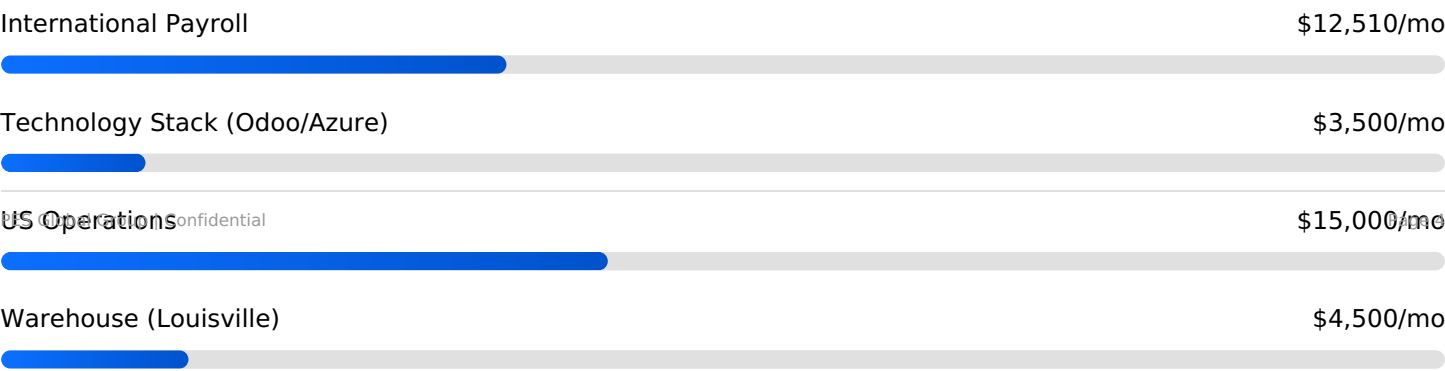
Global Team Cost Advantage

| Team Location | Headcount | Monthly Cost |
|-------------------------------|-----------|--------------|
| United States (Key Personnel) | 4-6 | Variable |
| Pakistan (Operations) | 25-30 | \$8,500 |
| India (Technical) | 8-10 | \$4,010 |
| Total International | 39-40 | \$12,510 |

90%+ Labor Cost Savings

Equivalent US-based team would cost \$150K-200K/month. International operations deliver same capabilities at \$12,510/month.

Operating Cost Breakdown



~\$35,500

Monthly Operating Burn Rate

04 Tax Optimization & SEZ Structure

4.5%

Target Effective Tax Rate

\$475K+

Annual Tax Savings

10 Years

SEZ Tax Holiday

Multi-Jurisdiction Strategy

| Jurisdiction | Entity Type | Tax Rate |
|----------------------|-----------------|-----------|
| Wyoming (HoldCo) | C-Corp | 0% State |
| Puerto Rico (Act 60) | Export Services | 4% |
| Pakistan (SEZ) | Operations | 0% (10yr) |
| India (SEZ) | Technical | 0% (10yr) |
| Kentucky (OpCo) | LLC | 5% |

Tax Savings Model

Traditional Structure

Standard US C-Corp: 21% Federal + State = ~25-27% effective rate on \$2M profit = **\$500K-540K** tax liability

05 Three-Year Financial Projections

Conservative

\$35M

Year 3 Revenue

| | |
|----|-------|
| Y1 | \$10M |
| Y2 | \$20M |
| Y3 | \$35M |

Base Case

\$52M

Year 3 Revenue

| | |
|----|-------|
| Y1 | \$12M |
| Y2 | \$27M |
| Y3 | \$52M |

Upside

\$70M

Year 3 Revenue

| | |
|----|-------|
| Y1 | \$15M |
| Y2 | \$35M |

06 Revenue Growth Drivers

Organic Growth Levers

10M SKU Catalog Initiative

Transform from 3,800 manual SKUs to 10M automated. Increases addressable market 2,600x while reducing labor cost per SKU by 95%.

Category Expansion

Generators (Cummins Feb 2025), HVAC systems, wind power. Each category adds \$5-15M TAM.

Geographic Expansion

Caribbean markets (\$0.30-0.50/kWh electricity costs), Latin America, expanded USMCA coverage.

Acquisition Strategy (Sonepar Model)

| Year | Targets | Added Rev | Multiple |
|-----------|---------|-----------|----------|
| Year 1 | 2-3 | \$5-8M | 4-6x |
| Year 2 | 3-4 | \$8-12M | 4-6x |
| Year 3 | 4-5 | \$12-18M | 5-7x |
| Years 4-7 | 25-30 | \$75-100M | 5-8x |

40+ Targets

Total Acquisition Pipeline (7-Year Horizon)

07 Valuation Thesis: Platform Premium

Traditional Distributor

3-5×

EBITDA Multiple

- Inventory-heavy model
- Regional customer base
- Manual operations
- Limited scalability
- Relationship-dependent

AI-Enabled Platform

7-10×

EBITDA Multiple

- Asset-light distribution
- USMCA + Caribbean coverage
- 95% automated operations
- 10M SKU platform scale
- Technology moat + network effects

Platform Value Creation Formula

\$18M EBITDA × 8× Multiple = \$144M Enterprise Value

vs. Traditional: $\$18\text{M} \times 4\times = \72M

Platform Premium: +\$72M (100% value uplift)

08 Capital Efficiency & Investment Returns

Capital Deployment

| Investment Area | Amount | ROI |
|----------------------------|----------|----------|
| 10M SKU Platform (Big Sky) | \$1.8-2M | 50-100× |
| Acquisition Capital (Y1) | \$2-5M | 2-3× IRR |
| Working Capital | \$1-2M | 25%+ GM |
| Technology Infrastructure | \$500K | Enabling |
| Total Initial Capital | \$5-10M | 30%+ IRR |

Return Analysis

30-50%

Target IRR (7-Year)

10-20×

MOIC Target

Comparable Exits

Sonepar model: Built \$14.3B platform through 500+ acquisitions. PES targets regional market leadership with same playbook, tech-enhanced execution.

09 Risk Factors & Mitigations

| Risk Category | Description | Mitigation Strategy |
|-------------------------|--|--|
| Execution Risk | 10M SKU target ambitious; requires Big Sky Agentics delivery | Phased rollout: 25K SKUs/day target → 14 months to goal. Proven AI team with 2 clients already delivering. |
| Market Risk | Solar/clean energy policy changes (IRA reduction) | Category diversification (generators, HVAC, EV). 5+ product lines reduces single-category dependency. |
| Integration Risk | Acquisition integration complexity at scale | 12-18 month brand transition model. 3-year partnership buyout approach validates fit before full integration. |
| Competitive Risk | Large distributors (Sonepar, WESCO) could enter space | Technology moat (AI catalog), relationship depth (229 Tier 1s), agility advantage. Too small to be on radar currently. |
| Key Person Risk | Dependency on founding team | Building management depth via COO/CFO hires. International team provides operational continuity. |
| Regulatory Risk | SEZ tax benefits could change | 10-year locked holidays. Diversified jurisdiction strategy (Wyoming/PR/Pakistan/India). |

10 Key Financial Milestones

|  |  |  |  |  |
|---|---|---|---|---|
| Q1 2025 | Q2 2025 | Q4 2025 | Q4 2026 | 2028-30 |
| \$3M Run Rate Cummins Launch | \$5M Run Rate First Acquisition | \$12M Annual 2-3 Acquisitions | 10M SKUs Platform Complete | PE Exit 7-10× Multiple |

2025 Targets

- Revenue: \$10-15M
- Complete 2-3 acquisitions
- Launch Cummins generator line
- 25,000 SKUs/day processing
- HVAC category entry

2026 Targets

- Revenue: \$20-35M
- Complete 3-4 additional acquisitions
- 10M SKU milestone (Dec 31)
- Private label product launch (Q3)
- Caribbean market expansion

Investment Inquiry

PES Global Group Financial Summary

For detailed financial information and data room access:

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\$35-70M7-10x30%+

Y3 Revenue Target Exit Multiple Target IRR

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